Dog Walking and Pet Sitting Business Working Workbook

Work, Money & Place | Local review edition | November 20, 2026

Editable blank forms come first. Completed fictional examples follow in a separate section. Make a copy of the blank master for your own business; case examples do not supply actual permissions, skill evidence or demand.

Each form is linked to the lessons that use it. Type in the blank response paragraphs, or print and write by hand. The complete course contains the full technical methods and reasoned exercise answers.

Blank working forms

F01 Offer and viability decision

Decide whether to investigate, practice or accept the proposed narrow service.

Lessons: L01. Use actual evidence for your own offer. The completed example is fictional Case P, not a completed field trial.

Exact service and area

Name the activity, duration definition and boundaries.

Response _____

_____

Included and excluded work

List the requests you will decline.

Response _____

_____

Competence evidence and gaps

Record observed tasks, qualified reviewer and date.

Response _____

_____

Candidate households and willingness

Separate research from actual paid acceptance.

Response _____

_____

Travel and time evidence

Distinguish measurement from estimate.

Response _____

_____

Purchase or launch decision

Name missing evidence and responsible person.

Response _____

_____

F02 Permissions and coverage record

Retain service-specific launch evidence.

Lessons: L02. Do not mark an agency or insurer response as received without actual evidence. Retain any sensitive policy documents separately.

Jurisdictions and exact activity

Describe service and administrative base.
Response _____

_____

Registration and tax account

Record agency, requirement, response and date.
Response _____

_____

Animal and location permissions

Check scope changes and route-specific rules.
Response _____

_____

Insurance questions and evidence

Name covered operations, exclusions and deadlines.
Response _____

_____

Customer sales tax decision

Record authoritative basis and review date.
Response _____

_____

Unresolved issues and release decision

Assign follow-up owner and deadline.
Response _____

_____

F03 Client acquisition experiment

Measure one channel test using consistent household populations.

Lessons: L03. Use a distinct experiment ID and do not combine it with unrelated revenue. Example M is a separate fictional pilot, not Case P marketing spend.

Offer and channel permission

Describe exact scope and posting/display permission.
Response _____

_____

Two week actions

Schedule preparation, contact, qualification and review.
Response _____

_____

Cash and owner time

Enter real spending and all outreach labor.
Response _____

_____

Unique qualified inquiries and bookings

Separate raw messages, qualified households and paid new customers.
Response _____

_____

Acquisition results

Use matching populations; no bookings is unavailable.
Response _____

_____

Decision and next test

Compare cost with realistic matching customer contribution.
Response _____

_____

F04 Inquiry and suitability meeting

Record owner reports, observed behavior and acceptance conditions.

Lessons: L04. Complete before accepting responsibility. Repeat for each pet and household. Never present a fictional example as an actual assessment.

Household and pet identifiers

Use nonsecret identifiers in routine forms.
Response _____

_____

Requested care and windows

Record actual need and remainder-of-day coverage.
Response _____

_____

Owner reported behavior and health

Include bite, escape, handling and relevant veterinary information.
Response _____

_____

Meeting observations

Separate actual observed sequence from owner claims.
Response _____

_____

Access and equipment demonstration

Record what was demonstrated and any gap.
Response _____

_____

Decision and conditions

Accepted, deferred or declined with reason.
Response _____

_____

F05 Individual pet care plan

Make each routine executable without inventing care instructions.

Lessons: L05. One form per pet. The owner supplies and approves real amounts, timing and methods. Do not write medication dosing in this starter form.

Pet identity and normal routine

Record baseline behavior, hiding/resting places and permitted rooms.
Response _____

_____

Food and water

Identify actual product, portion, measure and locations.
Response _____

_____

Waste and toileting

Record routine, supplies and disposal permission.
Response _____

_____

Activity and contact

State chosen interaction and prohibited tasks.
Response _____

_____

Other care coverage and return

Name who covers all remaining intervals.
Response _____

_____

Alternatives and escalation

Define weather/behavior alternative and authorized decision-maker.
Response _____

_____

Version and owner acknowledgment

Date changes and acknowledge before use.
Response _____

_____

F06 Access and key custody record

Track authorized access while keeping secrets out of routine learning files.

Lessons: L06. Store real codes and address mappings securely elsewhere. Record only identifiers and the location of protected instructions here.

Access identifier and protected record

Use a random code rather than an address on a key.
Response _____

_____

Authorized entry and work areas

Record approved doors, rooms, people and camera disclosure.
Response _____

_____

Access test and exit verification

Test key, alarm, internal door and relocking with owner.
Response _____

_____

Failed access process

Name approved contact and care-urgency escalation.
Response _____

_____

Key issue and return custody

Record holder, date, transfer and acknowledgment.
Response _____

_____

Loss and data incident action

Include notification and insurer/authority process.
Response _____

_____

F07 Emergency and backup plan

Establish an immediate veterinary route plus usable authority, transport, funding and backup coverage.

Lessons: L07. Fill with the actual owner, clinic and backup before booking. The Case P entries below are a completely fictional rehearsal, not real contacts, consent or clinic acceptance. Record callable details in protected operational records, not public teaching copies. Do not store card numbers. Emergency transport and care must not wait for owner/backup replies or a telephone queue.

Owner and alternate decision maker

Record reachable contacts/time zones, who can authorize what, and the route when the owner does not answer.

Response _____

_____

Immediate veterinary triggers

State the emergency branch plainly and keep ordinary routine questions separate.

Response _____

_____

Primary and alternative veterinary route

Record verified current address/entrance, operating hours, phone, arrival arrangements and diversion alternative securely. Recheck current reception without creating a waiting stage.

Response _____

_____

Transport and safe handling

Name the actual capable driver/helper, vehicle, accessible carrier/restraint and trained loading arrangement; plan for changed/unsafe handling.

Response _____

_____

Backup competence availability and care coverage

Confirm actual pet-specific approval/access and who has accepted every threatened visit.

Response _____

_____

Parallel activation and clinic handover

Put urgent transport first; delegate calls safely and log observed facts, accepted coverage and clinical handover.

Response _____

_____

Money and funding

Resolve clinic-accepted consent/payment arrangements before travel; identify actual cash, payer and limits without storing card data.

Response _____

_____

Escape local reporting and review

Keep the lost-pet branch, photo/ID, county reporting and human emergencies distinct from immediate veterinary transport.

Response _____

_____

F08 Departure and equipment check

Keep a failed prerequisite visible before leaving.

Lessons: L08. Complete on each actual visit. A paper pass does not inspect real gear or prove fit.

Pet condition and identity

Compare with known routine before handling.
Response _____

_____

Equipment model and instructions

Use the actual version and assessed fit.
Response _____

_____

Inspection result

Check straps, stitching, buckles, clip and attachment.
Response _____

_____

Secure application and doorway

Name agreed enclosed preparation space and sequence.
Response _____

_____

Route conditions and handler capacity

State actual conditions and ability.
Response _____

_____

Departure or alternative decision

Any failed prerequisite prevents routine departure.
Response _____

_____

F09 Walk and weather decision

Record the individual outing and any agreed alternative.

Lessons: L09. Use current conditions and the individual care plan. No universal temperature cutoff is supplied.

Pet and planned route

Specify lawful route and duration definition.
Response _____

_____

Conditions and hazards

Record surface, weather, traffic, animals and closures.
Response _____

_____

Decision and approved alternative

State why routine is appropriate or what changes.
Response _____

_____

Actual times and observations

Record facts, not health or behavior guarantees.
Response _____

_____

Waste and hygiene

Record permitted disposal and hand hygiene.
Response _____

_____

Concern and communication

Who was contacted, when and result.
Response _____

_____

F10 Drop in completion record

Track essential care and unresolved tasks.

Lessons: L10. Use one pet plan and one visit record. Mark a confirmed not-applicable with a reason; a blank is unknown.

Arrival and secure entry

Record actual entry and animal location.
Response _____

_____

Food and water completed

Record owner-approved measure and exceptions.
Response _____

_____

Waste and household tasks

Do only authorized tasks and hygiene.
Response _____

_____

Observation and chosen interaction

Describe actual behavior and concern objectively.
Response _____

_____

Pet placement and property exit

Verify agreed doors, gates and alarm.
Response _____

_____

Report and open care tasks

State actual delivered care and responsible follow-up.
Response _____

_____

F11 Whole route schedule

Test arrival windows, every travel leg and unsold contingency capacity.

Lessons: L11. Use real estimated or measured travel and keep their provenance. Actual work and held capacity are separate.

Prior inquiry and onboarding

Include meetings and their travel once.
Response _____

_____

Daily preparation and outer travel

Include travel before and after the route.
Response _____

_____

Visits and windows

Show care, property total and latest arrival.
Response _____

_____

Travel between homes

Do not omit the connection after adding a visit.
Response _____

_____

Closeout and follow up

Include aftercare labor even if performed later.
Response _____

_____

Actual labor and held capacity

Show units and do not add unused reserve to labor.
Response _____

_____

Delay test and decision

Check each window, not just daily total.
Response _____

_____

F12 Quote agreement and change record

Freeze the accepted scope and economic baseline before service.

Lessons: L12, L13. This is a drafting and planning form, not a legally reviewed contract. Use the actual accepted terms and date.

Service and price

Separate care and onboarding by household.
Response _____

_____

Accepted baseline date and values

Save values rather than links to later inputs.
Response _____

_____

Scope windows and alternatives

Attach care/access/emergency plans and exclusions.
Response _____

_____

Payment and follow up

Specify timing, receipts and limits.
Response _____

_____

Cancellation example

Document lawful accepted policy before use.
Response _____

_____

Change request and response

Record new scope, assessment, price and authorization.
Response _____

_____

Actual comparison

Keep original plan visible.
Response _____

_____

F13 Visit report and incident follow up

Provide factual care and security information with named open actions.

Lessons: L13. Send urgent concerns through the immediate contact process. The routine report does not substitute for emergency action.

Visit identity and actual times

Use factual entry, care, exit and report times.
Response _____

_____

Care and observations

State what was done and observed.
Response _____

_____

Variations or incident

State facts, action, contacts and professional direction.
Response _____

_____

Property and pet handoff

State what was verified and any uncertainty.
Response _____

_____

Open action and owner

Name next responsible person and confirmation needed.
Response _____

_____

Photo permission and record retention

Do not expose secrets or force handling for images.
Response _____

_____

F14 Actual time stock cash and result

Reconcile the whole first cycle without counting purchases and usage twice.

Lessons: L12, L14. Use the formula planner for calculations. This record explains evidence and corrections; full-precision stock unit costs are retained.

Revenue and actual receipts

Separate service revenue, tax and money received.
Response _____

_____

Actual time and labor value

Sum all stages, not only pet contact.
Response _____

_____

Stock purchase and use

Record whole packs, usage, loss and remainder.
Response _____

_____

Job cash and allocations

Keep paid and noncash amounts distinct.
Response _____

_____

Processing and result

Apply fee to gross receipts and transaction count.
Response _____

_____

Bank and protected balances

Reconcile cash and identify other obligations.
Response _____

_____

Correction and lesson

Preserve baseline and identify cause.
Response _____

_____

F15 Readiness rehearsal and release decision

Use one coherent end-to-end readiness decision.

Lessons: L14. Use observed evidence for real practical tasks. Do not mark completion solely because you read a lesson or answer key.

Suitability and demonstrated competence

Attach evidence for proposed animals and work.
Response _____

_____

Authority and coverage

Resolve applicable registration, local permissions and actual policies.
Response _____

_____

Care access emergency and backup

One missing essential prerequisite keeps launch pending.
Response _____

_____

Route and funded price

Check each window, full labor, actual cash and adverse cases.
Response _____

_____

Report payment and records

Rehearse accurate task report, invoice and reconciliation.
Response _____

_____

Release decision and next action

Proceed only when material prerequisites are resolved.
Response _____

_____

Completed fictional examples

All people, animals, measurements, evidence, prices, permissions and outcomes are fictional teaching examples, not actual care or a field validation.

F01 Offer and viability decision

Decide whether to investigate, practice or accept the proposed narrow service.

Lessons: L01. Use actual evidence for your own offer. The completed example is fictional Case P, not a completed field trial.

Exact service and area

Individual leashed walks and agreed owner-home dog/cat visits in a small Portland neighborhood area; no paid park route without approval.

Included and excluded work

One household at a time; no group/off-leash walks, medication, boarding, overnight care or specialist handling.

Competence evidence and gaps

Fictional rehearsal assumes suitable observed handling and emergency training; no real qualification is claimed by this course.

Candidate households and willingness

Case P is invented. Real launch remains conditional on suitable households willing to buy the same scoped service.

Travel and time evidence

Route legs 20/15/15/20 minutes are fictional estimates, not measured travel.

Purchase or launch decision

Paper rehearsal proceeds; actual launch deferred until local authority, insurer, competence, suitable clients and backup are confirmed.

F02 Permissions and coverage record

Retain service-specific launch evidence.

Lessons: L02. Do not mark an agency or insurer response as received without actual evidence. Retain any sensitive policy documents separately.

Jurisdictions and exact activity

Portland and Multnomah County, Oregon; owner-home care and individual neighborhood sidewalk walks; administration only at sitter home.

Registration and tax account

Teaching example: check Oregon business registration and Portland Revenue tax-account registration within 60 days; no actual application filed.

Animal and location permissions

No boarding/daycare; verify mobile activity classification. Paid park work excluded until PP&R approval is established.

Insurance questions and evidence

Ask about pet care custody/control, property, keys, bite/escape, backup and actual vehicle use; no coverage quote or approval invented.

Customer sales tax decision

0% in Oregon example based on Oregon DOR absence of general sales tax, checked 2026-11-20. Other taxes remain separate.

Unresolved issues and release decision

Real-business release remains pending actual agency and insurer evidence. The course only supplies a researched example.

F03 Client acquisition experiment

Measure one channel test using consistent household populations.

Lessons: L03. Use a distinct experiment ID and do not combine it with unrelated revenue. Example M is a separate fictional pilot, not Case P marketing spend.

Offer and channel permission

Example M: narrow individual walking and owner-home visits; permitted local information displays and willing existing contacts.

Two week actions

Days 1-2 offer; 3-4 display permission; 5-9 inquiry log; 10-12 agreed follow-up and clustering; 13-14 economics review.

Cash and owner time

$45 cash; 120 owner minutes at $30/hour = $60 labor value.

Unique qualified inquiries and bookings

Six unique qualified inquiries; three paid first bookings; no demand is claimed.

Acquisition results

$7.50 per qualified inquiry; $15 cash CAC; $35 economic CAC per acquired household.

Decision and next test

Do not scale until real repeat contribution and route fit support acquisition cost. Example M cost is not in Case P ledger.

F04 Inquiry and suitability meeting

Record owner reports, observed behavior and acceptance conditions.

Lessons: L04. Complete before accepting responsibility. Repeat for each pet and household. Never present a fictional example as an actual assessment.

Household and pet identifiers

P-A Juniper; P-B Milo; P-C Scout. All are invented.

Requested care and windows

Juniper 30-minute walk, arrival 10:00-10:15; Milo 25-minute care, 11:00-11:20; Scout 20-minute walk, 11:55-12:20. Family covers other periods.

Owner reported behavior and health

Fictional owners report routines compatible with narrow offer, no medication or transport needed; reports are not safety guarantees.

Meeting observations

Fictional dog introductions and controlled handling suitable; Milo visually locatable without forced handling.

Access and equipment demonstration

Owner-present entry, harness/leash, return and relocking routine reviewed in paper case; real learner must demonstrate these.

Decision and conditions

Case P accepted as fictional rehearsal subject to complete care/access/emergency plan. Separate two-dog group request declined.

F05 Individual pet care plan

Make each routine executable without inventing care instructions.

Lessons: L05. One form per pet. The owner supplies and approves real amounts, timing and methods. Do not write medication dosing in this starter form.

Pet identity and normal routine

Milo, indoor cat; usual resting spot under open bedroom chair; quiet approach; no forced handling.

Food and water

Owner-labeled premeasured single portion for this visit; refresh existing kitchen and bedroom water bowls as instructed. No invented nutritional amount.

Waste and toileting

Scoop designated litter box with owner tools; use supplied liner and owner-authorized household disposal; observe and report unusual findings.

Activity and contact

25 minutes of care includes quiet observation/play if Milo approaches. No medication, outdoor release or removal from hiding.

Other care coverage and return

Fictional family member covers morning and evening and confirms return. This one visit is not a complete vacation-care plan.

Alternatives and escalation

Contact owner/approved decision-maker if normal routine cannot be completed; concerning change prompts appropriate veterinary guidance.

Version and owner acknowledgment

Case P routine accepted 2026-11-16; all acknowledgments fictional; no real permission created.

F06 Access and key custody record

Track authorized access while keeping secrets out of routine learning files.

Lessons: L06. Store real codes and address mappings securely elsewhere. Record only identifiers and the location of protected instructions here.

Access identifier and protected record

P-A, P-B, P-C; no actual addresses or codes included.

Authorized entry and work areas

Designated entry and care rooms only; household camera locations disclosed; no disabling alarms or cameras.

Access test and exit verification

Fictional owner-present test completed for each home; actual lock details remain omitted.

Failed access process

Contact owner and approved backup; no forced entry or unapproved neighbor access; escalate welfare concern appropriately.

Key issue and return custody

Sitter controls P-A/P-B/P-C during route; backup receives controlled access only if activated; return per agreement.

Loss and data incident action

Prompt owner notification and appropriate security response; preserve facts, do not wait to conceal the loss.

F07 Emergency and backup plan

Establish an immediate veterinary route plus usable authority, transport, funding and backup coverage.

Lessons: L07. Fill with the actual owner, clinic and backup before booking. The Case P entries below are a completely fictional rehearsal, not real contacts, consent or clinic acceptance. Record callable details in protected operational records, not public teaching copies. Do not store card numbers. Emergency transport and care must not wait for owner/backup replies or a telephone queue.

Owner and alternate decision maker

Case P fiction: Owner P-M and Adult P-M, Portland time, are authorized decision contacts for Milo; actual numbers omitted. If neither answers, the sitter proceeds with the pre-agreed immediate veterinary route and supplies their details to clinic staff. No real consent is claimed.

Immediate veterinary triggers

Collapse; difficulty breathing; severe heat illness; or a cat repeatedly trying to urinate with little/no urine -> immediate emergency veterinary care. Stop routine service. Do not wait for a report, an owner reply, a second attempt, payment discussion or photograph. No sitter diagnosis or clinical treatment.

Primary and alternative veterinary route

Fictional EP-P dated 2026-11-20: Home M -> approved vehicle -> Emergency Hospital E patient entrance (12-minute paper travel estimate); alternative Emergency Hospital A (18-minute paper estimate from Home M). Before care, story assumes owner and clinics discussed reception, consent and payment. At incident, helper checks E acceptance while transport is prepared; if E is closed/diverts, proceed to open appropriate A or clinical direction. No real clinic, map, travel guarantee or acceptance exists.

Transport and safe handling

Case fiction: sitter has approved suitable vehicle; Milo's secure ventilated carrier is accessible in hall cupboard and was practiced at introduction. Clinical team provides case-specific directions if needed. If safe loading is beyond sitter ability, activate prearranged capable Transport Helper P immediately with emergency-team guidance. Do not improvise lifting, restraint, CPR, dosing, bladder pressure or forced food/water. No unattended animal in vehicle.

Backup competence availability and care coverage

Fictional Professional Backup P is Scout-approved, has tested secure access and has confirmed 11:55-12:20 availability on the rehearsal date. On activation, confirm Scout's visit accepted and later completed. Case backup charge $45 all-in for one visit is invented. A name or spare key is insufficient; no real provider guaranteed.

Parallel activation and clinic handover

Sitter starts immediate route; helper alerts E and checks reception; owner and alternate receive brief factual notice in parallel; approved backup accepts Scout coverage. If owner/alternate is silent, care continues. No texting/calling while driving. Handover includes onset/signs, known history, care plan, authority/payment record and reachable contacts. Veterinary team determines medical decisions.

Money and funding

Story assumption only: Owner P-M has clinic-accepted direct emergency payment/authority arrangements with E and A; no price or acceptance is invented as a real fact. The sitter's base $10 reserve designation is insufficient by itself for the separate $45 backup charge; at least $35 more actual available liquidity is needed. Veterinary costs are separate and unknown; confirm actual payer/funding.

Escape local reporting and review

Reviewed 2026-11-20. Escape: secure remaining pets if safe, safely record last-seen time/place/direction, do not chase/enter traffic/force capture, alert owner+backup immediately, confirm other-pet coverage. MCAS lost-pet page supplies found-search/lost-report route; owner checks chip/license contacts. Current county emergency page governs danger/bite reporting. Human life-threatening emergency: 911. No escape occurs in base Case P.

F08 Departure and equipment check

Keep a failed prerequisite visible before leaving.

Lessons: L08. Complete on each actual visit. A paper pass does not inspect real gear or prove fit.

Pet condition and identity

Juniper visually consistent with fictional normal routine; no new concerning signs reported or observed in case.

Equipment model and instructions

Owner-supplied Ruffwear Front Range harness; current model instructions reviewed; back V-ring agreed for routine walk; nonretractable leash.

Inspection result

Fictional inspection finds no damage, clip closed on intended ring and buckles engaged; no escape-proof claim.

Secure application and doorway

Equipment applied indoors with controlled leash before opening designated exit; never leave dog tied outside.

Route conditions and handler capacity

Assessed sidewalk route and handler ability remain suitable in the fictional case.

Departure or alternative decision

Proceed only while all prerequisites remain supported. Pause, owner-approved alternative or escalation if a check fails.

F09 Walk and weather decision

Record the individual outing and any agreed alternative.

Lessons: L09. Use current conditions and the individual care plan. No universal temperature cutoff is supplied.

Pet and planned route

Scout: assessed neighborhood sidewalks, no paid park use or off-leash work; 20 minutes actual walking if suitable.

Conditions and hazards

Fictional route avoids construction block; ordinary mild conditions assumed, not a weather observation.

Decision and approved alternative

Proceed while suitable; significant risk invokes owner-approved suitable toileting/indoor care or escalation.

Actual times and observations

11:55 entry; 12:00 walk start; 12:20 walk end; 12:25 secure exit; report by 12:30. All times fictional.

Waste and hygiene

Waste collected promptly, permitted disposal used, hygiene completed; supplies stored separately.

Concern and communication

Base route has no incident. Concerning change is communicated immediately rather than saved for routine report.

F10 Drop in completion record

Track essential care and unresolved tasks.

Lessons: L10. Use one pet plan and one visit record. Mark a confirmed not-applicable with a reason; a blank is unknown.

Arrival and secure entry

Milo 11:00; secure entry; cat visually located under open bedroom chair without forced handling.

Food and water completed

Labeled portion served; kitchen and bedroom water refreshed under owner instructions.

Waste and household tasks

Litter scooped; supplied liner used; waste/food tools separated; hand hygiene completed.

Observation and chosen interaction

Milo later approaches bowl; quiet interaction offered and cat chooses contact. No claim of clinical health.

Pet placement and property exit

Milo remains in approved indoor area; designated exit verified secure 11:35; no real code recorded.

Report and open care tasks

Report completed 11:40; no fictional unresolved task. Family covers later care.

F11 Whole route schedule

Test arrival windows, every travel leg and unsold contingency capacity.

Lessons: L11. Use real estimated or measured travel and keep their provenance. Actual work and held capacity are separate.

Prior inquiry and onboarding

30 inquiry/quote minutes plus 60 meeting minutes and 50 introduction travel minutes =140 first-cycle minutes.

Daily preparation and outer travel

15 prep; 20 to first home; 20 home after last visit.

Visits and windows

Juniper 10:00-10:45 window 10:00-10:15; Milo 11:00-11:40 window 11:00-11:20; Scout 11:55-12:30 window 11:55-12:20.

Travel between homes

15 minutes A-B and 15 minutes B-C; fictional estimates.

Closeout and follow up

20 minutes office closeout plus 10 later follow-up.

Actual labor and held capacity

375 first-cycle owner minutes; 235 recurring; 30 separate unsold contingency minutes.

Delay test and decision

15-minute start delay fits nominal windows; another 15 minutes misses Juniper. Activate agreed response when a window is threatened.

F12 Quote agreement and change record

Freeze the accepted scope and economic baseline before service.

Lessons: L12, L13. This is a drafting and planning form, not a legally reviewed contract. Use the actual accepted terms and date.

Service and price

Separate fictional QP-J/QP-M/QP-S records: care $66/$63/$66 plus $35 onboarding each; net $101/$98/$101, sales tax $0/$0/$0 (0% Oregon general sales tax example), gross $101/$98/$101; aggregate $300. Complete dates/windows/scope/terms appear in the Case P confirmations; no real booking exists.

Accepted baseline date and values

Fictional accepted 2026-11-16; price $300; 360 owner minutes; total cost $230.549 before reserve; after-reserve remainder $59.45.

Scope windows and alternatives

Fictional service date 2026-11-20: Juniper arrival 10:00-10:15, 30-min walk; Milo 11:00-11:20, 25-min cat care; Scout 11:55-12:20, 20-min walk. F05/F06/EP-P dated instructions apply; family covers all other periods. No medication, groups, off-leash, boarding or continuous monitoring.

Payment and follow up

Illustrative invoices payable after the booked visit on 2026-11-20; paper base receipts $101/$98/$101 that day, no customer fee added. Routine report by property-cycle end and brief same-day clarification. No real invoice, approval or charge created.

Cancellation example

Example only: at least 24 h no visit charge; later 50% of care price; completed onboarding remains payable; business-caused failure handled separately.

Change request and response

Unfamiliar additional dog declined; no added fee or revenue in base case.

Actual comparison

375 actual minutes; cost $238.049; after-reserve $51.95, down $7.50 from accepted estimate.

F13 Visit report and incident follow up

Provide factual care and security information with named open actions.

Lessons: L13. Send urgent concerns through the immediate contact process. The routine report does not substitute for emergency action.

Visit identity and actual times

P-A Juniper 10:00 arrival; 10:05-10:35 walk; 10:40 secure exit; 10:45 report.

Care and observations

Individual walk completed; waste collected; water checked as directed; behavior consistent with fictional observed routine.

Variations or incident

No incident in base case. Hypothetical concern must be recorded separately, not retroactively invented as a completed response.

Property and pet handoff

Pet in agreed indoor area; designated exit verified secure; key P-A retained securely under agreement.

Open action and owner

Owner/family covers remaining care; report asks owner to acknowledge any change or return delay.

Photo permission and record retention

No public pet or home photo authorized by the fictional case; training illustration is not a customer image.

F14 Actual time stock cash and result

Reconcile the whole first cycle without counting purchases and usage twice.

Lessons: L12, L14. Use the formula planner for calculations. This record explains evidence and corrections; full-precision stock unit costs are retained.

Revenue and actual receipts

$300 revenue; tax $0; three receipts $101/$98/$101; no refund or receivable in base case.

Actual time and labor value

375 min /60 ×$30 =$187.50; accepted 360 min gives $180.

Stock purchase and use

$25.49 purchased; bags 12 units consumed/lost at $12.99/120; liners 3 at $7.50/30; hygiene 6 at $5/50; cost $2.649.

Job cash and allocations

$13 job cash; economic vehicle $12; equipment allocation $4; overhead allocation $9; equipment purchase $70 cash only.

Processing and result

$9.90 fees; total economic cost $238.049; remainder $61.95 before $10 reserve, $51.95 after.

Bank and protected balances

$750+$300-$25.49-$70-$13-$9.90=$931.61; reserve designation $10 leaves $921.61 before other commitments.

Correction and lesson

Extra 15 closeout minutes cost $7.50 versus baseline. Future estimates need realistic closeout; original accepted values remain unchanged.

F15 Readiness rehearsal and release decision

Use one coherent end-to-end readiness decision.

Lessons: L14. Use observed evidence for real practical tasks. Do not mark completion solely because you read a lesson or answer key.

Suitability and demonstrated competence

Fictional Case P assumes suitability; real learner handling and emergency competence still require actual demonstration.

Authority and coverage

No real registration, insurer acceptance or park permission claimed; paid park work excluded.

Care access emergency and backup

Rehearse F07 immediate veterinary transport for collapse, breathing difficulty, severe heat illness and suspected feline urinary obstruction, plus separate escape branch. Clinic acceptance coordination and owner/backup notice must not delay urgent care. Actual contacts, authority/payment and suitable transport/backup still need real confirmation.

Route and funded price

Base paper route 375 min/$300 with 30 min held capacity; repeat after-reserve $20.10. Separate lower-price dense P-D: 335 min/$267 first, 195 min/$162 repeat, after-reserve $39.94/$8.09; +30 recurring minutes -> -$6.91. No price or travel feasibility validated.

Report payment and records

Three fictional receipts reconcile; actual reports and protected access records kept distinct.

Release decision and next action

Paper learning rehearsal completed. Real launch remains deferred until actual competence, authority, clients, cash and backup evidence exist.